

# Decision Making Under Interval Uncertainty as a Natural Example of a Quandle

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**Need for decision making.** In many real-life problems, we need to select an alternative  $a$  from the list of possible alternatives – e.g., we want to select a design and/or location of a plant, a financial investment, etc. In many such situations, we have a well-defined objective function  $u(a)$  that describes our preferences. If we know the exact value of  $u(a)$  for each alternative  $a$ , then we select the alternative with the largest value of  $u(a)$ .

**Decision making under interval uncertainty.** In practice, we usually only know the consequences of each decision with some uncertainty. Often, the only information that we have about the corresponding values of  $u(a)$  is that it is somewhere between the known bounds  $\underline{u}(a)$  and  $\bar{u}(a)$ , i.e., that  $u(a) \in [\underline{u}(a), \bar{u}(a)]$ . In such situations, to make a definite decision, we need to assign, to each such interval, a single numerical value  $u_0$  describing the quality of the corresponding alternative. We will denote this value  $u_0$  by  $\bar{u}(a) \triangleright \underline{u}(a)$ .

**Natural properties of the corresponding operation  $\triangleright$ .** What are the natural properties of the operation  $a \triangleright b$ ?

First, if we know the exact value of  $u(a)$ , i.e., if the corresponding interval has the form  $[x, x]$  for some  $x$ , then the corresponding equivalent value is simply equal to  $x$ :  $x \triangleright x = x$ .

Another reasonable property is monotonicity: if  $x < x'$ , then  $x \triangleright y > x' \triangleright y$ . (For continuous functions, monotonicity is equivalent to invertibility of  $x \rightarrow x \triangleright y$ .)

To get the third property, let us consider a slightly more complex situation, when we know the lower bound  $z$  of the corresponding interval, but we do not know its upper bound: we only know that this upper bound is between  $y$  and  $x$ . We can analyze this situations in two different ways.

First, we can say that since all we know about the upper bound is that it is between  $y$  and  $x$ , this upper bound is therefore equivalent to the value  $y \triangleright x$ . Now, after we have thus reduced the uncertain upper bound to a single number, the original information becomes simply an interval with an exact lower bound  $z$  and an exact upper bound  $x \triangleright y$ . We can now apply the operation  $\triangleright$  to estimate the equivalent value of this interval as  $(x \triangleright y) \triangleright z$ .

There is also an alternative approach. For each possible value  $v$  between  $y$  and  $x$ , we have an interval  $[z, v]$  with equivalent value  $v \triangleright z$ . Due to the natural monotonicity, this equivalent value is the smallest when  $v$  is the smallest, i.e., when  $v = y$ , and it is the largest when  $v$  is the largest, i.e., when  $v = x$ . Thus, possible equivalent values form an interval  $[y \triangleright z, x \triangleright z]$ . The equivalent value of this interval is therefore  $(x \triangleright z) \triangleright (y \triangleright z)$ .

It is reasonable to require that these two approaches lead to the same value, i.e., that  $(x \triangleright y) \triangleright z = (x \triangleright z) \triangleright (y \triangleright z)$ .

**Hurwicz optimism-pessimism criterion satisfies these properties.** One can easily check that the widely used Hurwicz criterion  $x \triangleright y = \alpha \cdot x + (1 - \alpha) \cdot y$ , with  $\alpha > 0$ , satisfies the above properties.

**This is a quandle.** Interestingly, the above three natural properties are well known in knot theory: sets with operations satisfying these properties are known as *quandles* [1]. Since decision making under interval uncertainty naturally leads to a quandle, maybe we will be able to apply results from quandle theory to make better decisions?

## References:

- [1] M. ELHAMDAI, S. NELSON, *Quandles: An Introduction to the Algebra of Knots*, American Mathematical Society, Providence, Rhode Island, 2015.