

# How to take negative information into account?

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## 1. Formulation of the problem

- In many practical situations, we rely on expert estimates.
- What if several experts provide estimates  $x_1, \dots, x_n$  for the quantity of interest?
- Then a natural idea is to use the arithmetic mean  $x = (x_1 + \dots + x_n)/n$  in our decision making.
- But what if some experts provide *negative* information – e.g., saying that the actual value is *not* close to some value  $y_j$ ?
- How can we take this information into account?
- In this talk, we use decision theory approach to answer this question.

## 2. What if there is no negative information

- To deal with the problem, let us first consider the case:
  - when there is no negative information, i.e.,
  - when all experts submit some estimates  $x_i$ .
- According to decision theory, we should select an alternative with the largest value of expected utility.
- For our situation, this means that we select the value  $x$  that maximized the expression

$$p_1 \cdot u_1(x) + \dots + p_n \cdot u_n(x).$$

- Here,  $p_i$  is the probability that the  $i$ -th expert is correct, and  $u_i(x)$  is the utility according to this expert.
- We often have no reason to assume that some experts are more skilled than others.
- In this case, it is reasonable to consider them equally probable to be correct, i.e.,  $p_1 = \dots = p_n$ .

### 3. What if there is no negative information (cont-d)

- What is  $u_i(x)$ ?
- The fact that the  $i$ -th expert provides an estimate  $x_i$  means that, according to this expert, the utility attains its maximum when  $x = x_i$ .
- Since they are experts, their estimates  $x_i$  are close to the actual value  $a$ , so the difference  $x_i - a$  is small.
- In this case, we can safely ignore higher order terms in the Taylor expansion of  $u_i(x)$  and only keep the first few terms.
- It is not possible to only keep linear terms, since a linear function does not have a maximum.
- So, we need to also take quadratic terms into account, so

$$u_i(x) = a_0 + a_1 \cdot x + a_2 \cdot x^2.$$

- Since the function  $u_i(x)$  attains its maximum for  $x = x_i$ , this means that  $u_i(x) = A_i - B_i \cdot (x - x_i)^2$  for some  $A_i$  and  $B_i > 0$ .

#### 4. What if there is no negative information (cont-d)

- There is no reason to assume that the values  $A_i$  and  $B_i$  are different.
- So, it makes sense to assume that they are the same for all experts, i.e., that  $A_i = A$  and  $B_i = B$  for some  $A$  and  $B$ .
- In this case, the expected utility takes the form

$$A - \frac{B}{n} \cdot \sum (x - x_i)^2.$$

- So maximizing it is equivalent to minimizing the sum of the squares

$$\sum (x - x_i)^2.$$

- And it is well known that minimizing this expression leads to the arithmetic mean.

## 5. What if in addition $n$ positive experts, $m$ experts provide negative information?

- The opinion that the actual value is *not* close to  $y_j$  means that the corresponding utility function attains its *smallest* value when  $x = y_j$ .
- In this case, a similar argument leads to the expression

$$u_j(x) = C_j + D_j \cdot (x - y_j)^2 \text{ for some } C_j \text{ and } D_j > 0.$$

- It still makes sense to assume that the values  $C_j$  and  $D_j$  are the same for all negative experts:  $C_j = C$  and  $D_j = D$  for some  $C$  and  $D$ .
- Thus, the expected utility takes the form

$$\text{const} - \frac{B}{n+m} \cdot \sum (x - x_i)^2 + \frac{D}{n+m} \cdot \sum (x - y_j)^2 /$$

- Let us subtract the constant and divide the maximized function by

$$\frac{B}{n+m}.$$

## 6. What if we have negative information (cont-d)

- We can conclude that maximizing utility is equivalent to minimizing the sum

$$\sum (x - x_i)^2 - k \cdot \sum (y - y_j)^2, \text{ where } k = D/B.$$

- Differentiating this expression with respect to  $x$  and equating the derivative to 0, we get:

$$x = \frac{1}{n - k \cdot m} \cdot (x_1 + \dots + x_n - k \cdot (y_1 + \dots + y_m)).$$

## 7. What if we know that some experts are more reliable

- In this case, instead of assuming that all the probabilities are equal, we know the actual probabilities  $p_i$  and  $q_j$ .
- In this case, the value  $x$  that maximizes the expected utility is

$$x = \frac{1}{P} \cdot (p_1 \cdot x_1 + \dots + p_n \cdot x_n - k \cdot (q \cdot y_1 + \dots + q_m \cdot y_m)),$$

$$\text{where } P \stackrel{\text{def}}{=} \sum p_i - k \cdot \sum q_j.$$



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